



AGENDA

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Business Update

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Business Update

Business

Apartments/Plotted/ Townships/Low-rise

Residential



Cyber Cities/Cyber Parks/ IT SEZs/ Commercial Parks

Offices

Retail



Service / Asset
Management/Hospitality

Other Business

<u>Track</u> record 78
Years of experience in real estate development

185Real estate projects developed

~352 msf
Area developed

~128 msf
Deliveries since IPO

Scale

Development potential (Devco & Rentco)

220 msf+

~44 msfOperational Rental portfolio

~56 msf
Product Pipeline
(Devco & Rentco)

~INR 253 bn
Launched Inventory

Strong brand

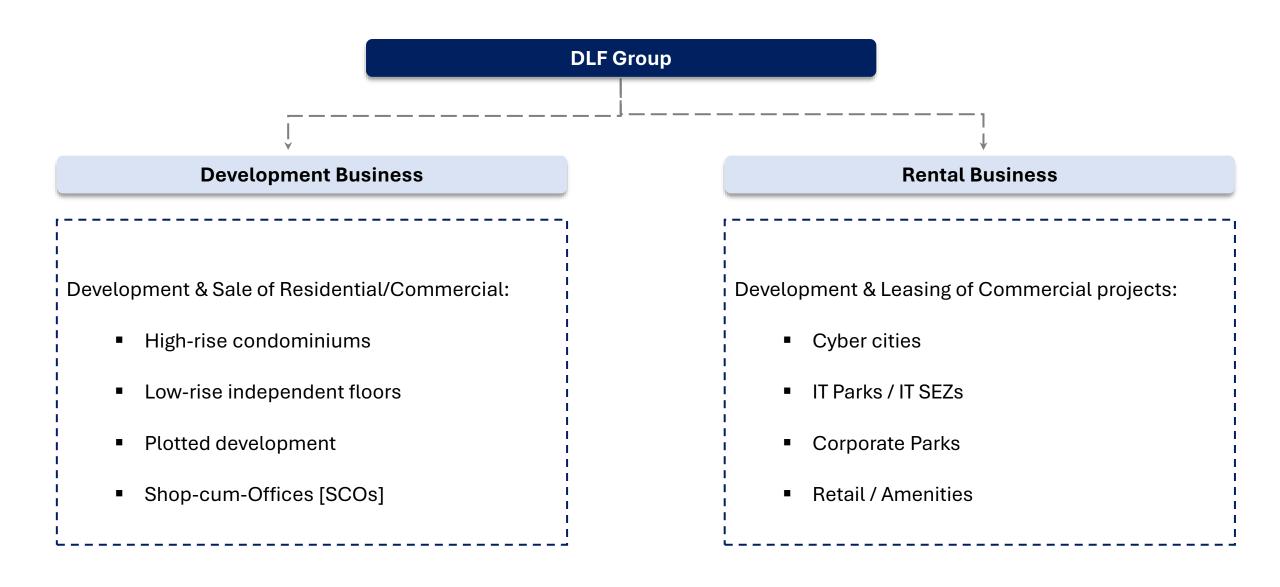


Focused on Safety, Sustainability & Governance

Strong Leadership with experienced teams

Strong Promoter commitment

DLF Group - Overview



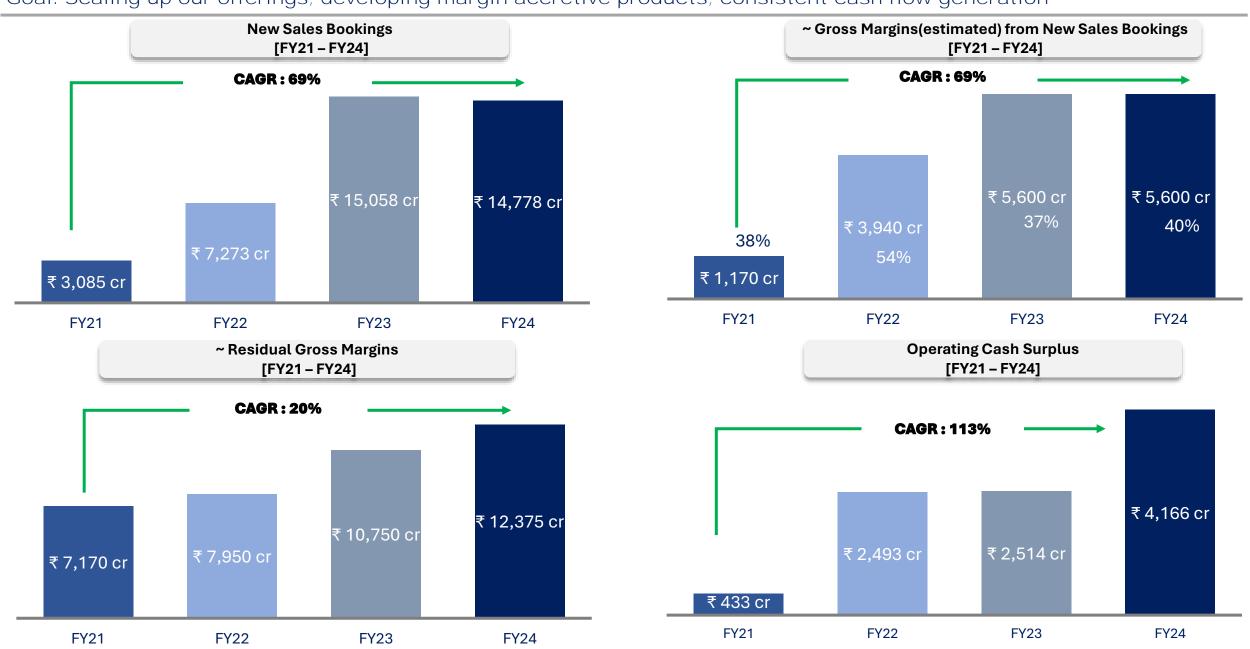


Development Business: Overview

- Unique business combination offering:
 - ✓ quality products to customers along with well laid-out infrastructure
 - ✓ focused approach towards building sustainable developments
 - ✓ high quality fully-paid up land bank at low costs leading to consistent healthy margin accretion
- ☐ Demonstrated Track record & Superior Brand Position:
 - ✓ witnessed multiple cycles lending significant experience in real estate development
 - ✓ proven track record of creating communities & integrated eco-systems
 - ✓ superior brand positioning allows pricing premium for product offerings
- ☐ Healthy Balance sheet & Strong cash flows:
 - ✓ robust operating cash surplus resulting in net cash position

Devco

Goal: Scaling up our offerings; developing margin accretive products; consistent cash flow generation



Launch Calendar: Strong pipeline of New Products

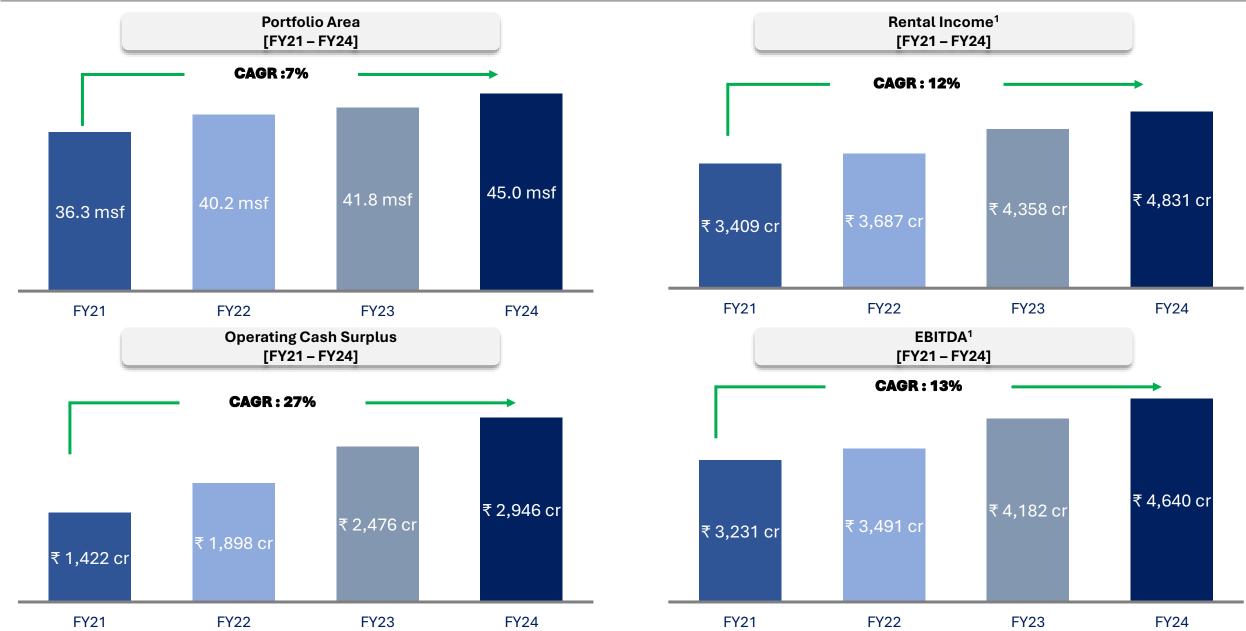
| Project | Planned Launches [Medium Term] | | Planned FY 25 | | | Beyond FY 25 [Medium Term] | |
|--------------------------|-----------------------------------|------------------------------------|--------------------|------------------------------------|--|-------------------------------|------------------------------------|
| | Size (~ in msf) | Sales Potential (~ in Rs crore) | Size (~ in msf) | Sales Potential (~ in Rs crore) | | Size (~ in msf) | Sales Potential (~ in Rs crore) |
| Super-Luxury | 5.5 | 37,500 | 4.5 | 35,000 | | 1 | 2,500 |
| Luxury | 26 | 66,500 | 3.8 | 8,100 | | 22 | 58,400 |
| Midtown [Residential JV] | 3 | 7,500 | - | - | | 3 | 7,500 |
| Premium | 2.3 | 2,000 | 0.5 | 500 | | 1.8 | 1,500 |
| Commercial | 0.2 | 1,000 | 0.2 | 500 | | 0.1 | 500 |
| Grand Total | 37 | 1,14,500 | 9 | 44,100 | | 28 | 70,400 |



Rental Business: Overview

- One of the largest organically grown platform offering both office & retail developments
- ☐ Presence across multiple established locations offering geographical diversification
- ☐ Demonstrated track record of creating globally competitive large & scalable integrated campuses offering world quality amenities
- Deep partnership with Occupiers:
 - √ 1,500 + tenant partners across offices and retail
- ☐ Strong focus on sustainability, safety & tenant centricity
- Healthy balance sheet & strong cash flows:
 - ✓ robust operating cash surplus

Goal: Double digit rental growth through organic growth and New developments



¹ Rental Income /EBITDA includes Net cam income and excludes other income; pro-forma numbers based on management estimates

Rentco: Significant ramp-up in New Developments 19 msf under development; ~ 7 msf completion in FY25

| Project | Current Status |
|---|--|
| DLF Downtown, Gurugram | Integrated Mixed-use project totaling to ~ 12 msf; balance phases planned to commence within this fiscal: ✓ Block -2/3 [1.7 msf]: completed & fully leased, rents commenced ✓ Block-4 [~2 msf]: 92% pre-leased; completion in FY25; rent commencement from FY26 ✓ Block - 5/6/7/8 [~5.5 msf]: contracts awarded; construction commenced ✓ Mall of India, Gurugram [~2 msf]: construction commenced ✓ Balance Potential: ~ 0.9 msf |
| • DLF Downtown, Chennai | Large office campus ~ 7 msf; balance phase under development: ✓ Block -1/2 [2.2 msf] : completed & fully leased, rents commenced ✓ Block-3 [1.1 msf] : fully leased; completion in FY25; rent commencement from FY26 ✓ Balance phases of 3.6 msf under development |
| Atrium Place, Gurugram | Office campus of ~ 3.1 msf ✓ Phase-I: ~ 2.1 msf; rent commencement in FY26 ✓ Phase II: ~ 1 msf to be completed in FY26 |
| Retail Plazas [Gurugram / Delhi / Goa] | 3 retail plazas totaling to ~ 1.4 msf; rent commencement expected to start from mid-FY26 ✓ Summit Plaza, DLF 5, Gurugram [0.4 msf]; Midtown Plaza, Delhi [0.3 msf]; DLF Promenade, Goa [0.7 msf] |

DLF Group- Key Business Priorities

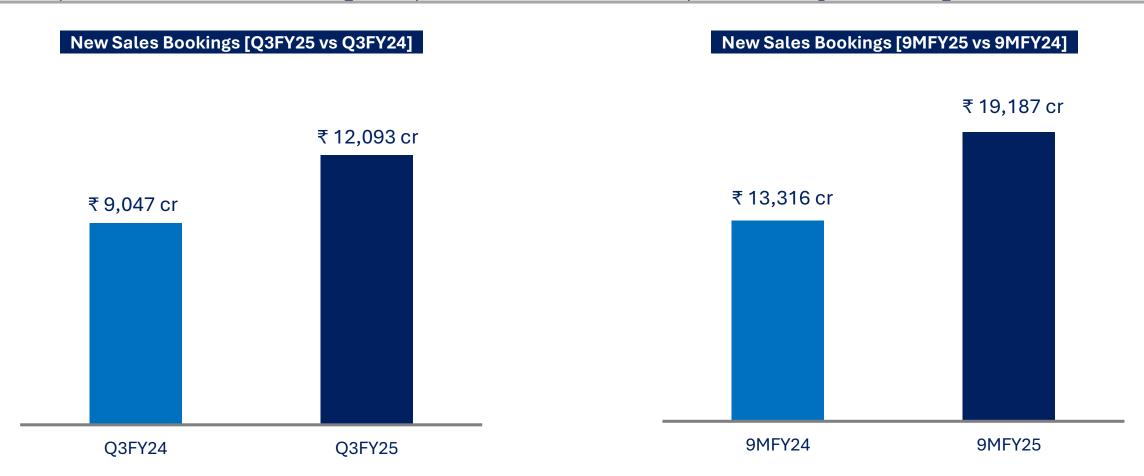
GOAL

Maintaining Leadership position by delivering Consistent, Competitive & Profitable Growth

| Value Creation Levers | Identified Plan/Actions |
|---|---|
| Development Business | Continue scaling-up our product offerings; developing margin accretive products Tapping multiple geographies; <u>Core</u>: Gurugram / Delhi NCR; <u>Other Key Markets</u>: Chandigarh Tri-city/Goa New markets: Entry into Mumbai; continue to develop further profitable opportunities |
| Rental Business | Double digit rental growth through organic growth and New developments Significant increase in retail presence; Portfolio to grow to 2x in next 4-5 years Unlocking the development potential; Modernization / Upgradation of existing assets |
| Cash Management | Consistent growth in free cash flow generation in the business; Continue growing Net cash positive position in the Development business |
| 4 Profitability / Shareholder returns | Improving profitability; Targeting steady double digit PAT growth annually; Improving Shareholder returns and ROE |
| Organization | Building Organizational capabilities; strengthening project management/ sales organization & enhancing digital capabilities to improve efficiency and controls Optimizing organizational overheads; to be competitive & commensurate with our growth plans |



New Sales Bookings Record performance; Strong response for latest super-luxury offering



THE ASCENT TO BECOMING INDIA'S MOST PRESTIGIOUS ADDRESS



IN THE VIBRANT HEART OF DLF5

which began with the vision to create a destination on par with the world's finest cities







Commanding a rental of ₹5.5 – ₹9 lakhs/ month

(Typology dependent)

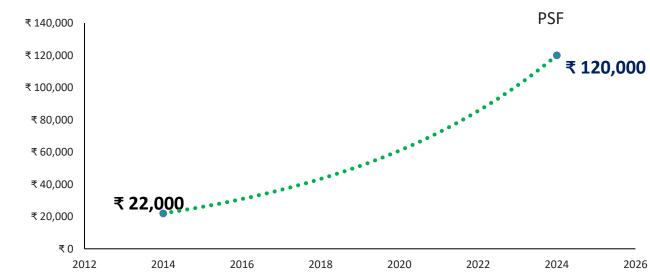
Commanding a rental of ₹7.5 – ₹15 lakhs/ month

(Typology dependent)



Commanding a rental of ₹11 – ₹20 lakhs/ month (Typology dependent)

Achieving a benchmark pricing of ₹1,20,000 (on saleable area) and ₹2,20,000 (on carpet area)







D A H L I A S





Spread over ~17 acres

~7.4 million square feet (built-up area)

~4.5 million square feet (saleable area#)

~2.75 million square feet (carpet area#)

420 residences# | 29 levels | 8 towers

Generous 4-meter floor-to-ceiling height in residences

17-foot deep, expansive outdoor decks spanning the width of each residence

One apartment per floor

Seamless integration of indoor and outdoor living spaces

15 exclusive duplex penthouses

A majestic clubhouse

#excludes the club unit



SETTING A RECORD IN RESIDENTIAL REAL ESTATE

9 weeks

173 units sold | ~1.85 million square feet area

Sales worth ₹ 11,816 crores

Average realization ₹70 crores/residence

AVG PSF ~ ₹ 64,000 (on saleable area) / ~₹ 1,05,000 (on carpet area)

Q3 Collections ₹ 1,227 CR

Balance area to be sold ~2.7 million square feet Currently valued at ~Rs 23,000 crore

Experience centre underway

Development Potential

Strategically located land bank at low carrying cost; will enable steady & sustainable growth

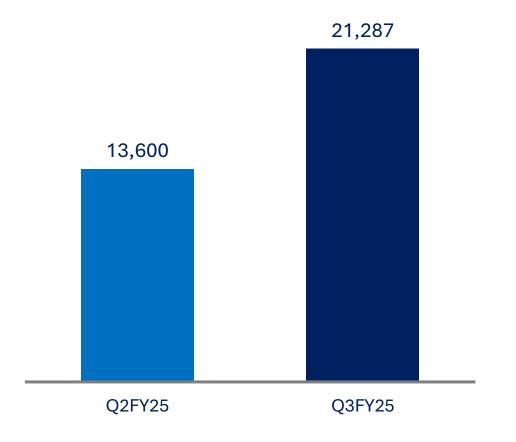
| Location | | Development Potential ¹ (in msf) |
|---|---------------|---|
| Gurgaon | | 112 |
| DL | .F 5/DLF City | 24 |
| N | lew Gurgaon | 88 |
| Delhi Metropolitan Region | | 13 |
| Chennai | | 10 |
| Hyderabad | | 3 |
| Chandigarh Tri-City Region | | 16 |
| Kolkata | | 2 |
| Maharashtra (Mumbai/Pune/Nagpur) | | 16 |
| Other Cities | | 19 |
| TOTAL | | 192 |
| Identified Pipeline of New Product Launches | | 61 Launched: 24 / Pipeline: 37 |
| Balance potential | | 131 |

~31% (61 msf) Land Bank monetization through scaling up launches over the medium term

| Project | Total Sales Potential | Sales Booked | Revenue recognized from Sales booked | Balance Revenue to be recognized from Sales booked | Balance Margins yet to be recognised | Balance Receivable | Balance Inventory | Margins to be recognized from Inventory [#] |
|----------------------------------|--------------------------|-----------------|--|--|--|-----------------------|----------------------|--|
| The Camellias | 12,164 | 11,812 | 11,242 | 570 | 456 | 283 | 353 | 261 |
| The Dahlias | 35,000 | 11,816 | - | 11,816 | 8,150 | 10,588 | 23,000+ | - |
| Independent Floors, Gurugram | 7,892 | 7,785 | 3,972 | 3,813 | 1,166 | 1,192 | 107 | 59 |
| Arbour + Privana (South/West) | 20,845 | 20,845 | - | 20,845 | 8,199 | 13,437 | - | - |
| North & Metro | 4,558 | 4,038 | 769 | 3,268 | 869 | 2,059 | 520 | 174 |
| Commercial - Sold | 1,561 | 1,413 | - | 1,413 | 536 | 703 | 147 | 85 |
| Completed Inventory [Balance] | - | - | - | 655 | 184 | 884 | 768 | 472 |
| Sub-Total | 82,020 | 57,708 | 15,984 | 42,380 | 19,560 | 29,146 | 24,895 | 1,052 |
| One Midtown [JV] | 4,538 | 4,098 | 47 | 4,052 | 585 | 900 | 440 | 91 |
| Grand Total | 86,558 | 61,807 | 16,030 | 46,431 | 20,144 | 30,046 | 25,335 | 1,143 |

Residual Gross Margins as on 31.12.2024 Well poised for healthy margin recognition across next few years

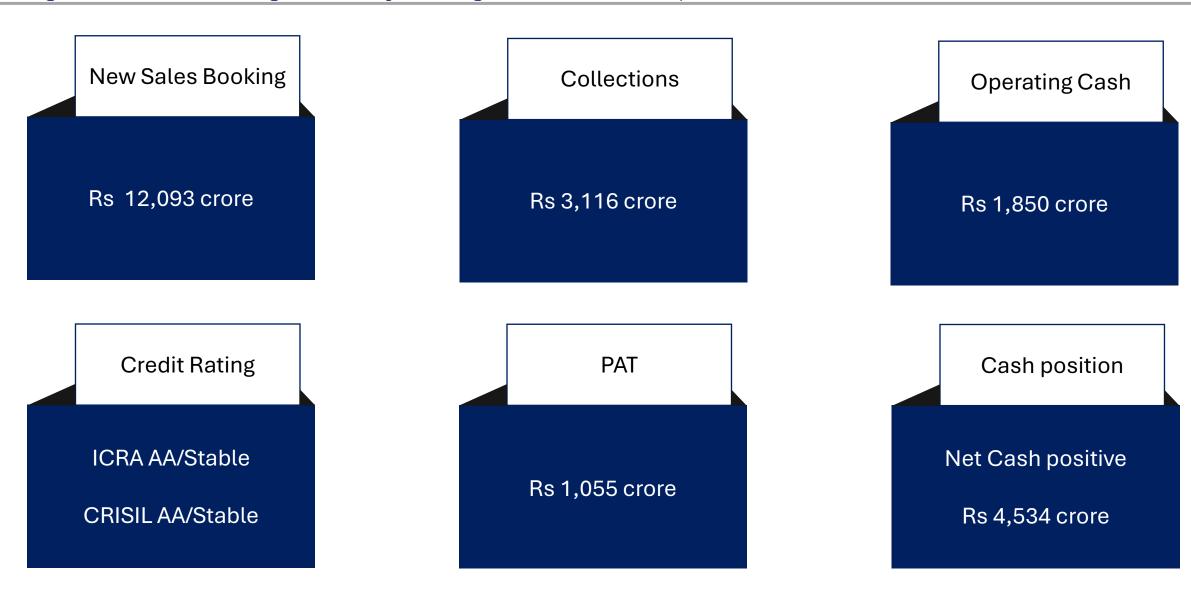
| Projects | Gross Margin to be recognized from sales done till 31st Dec-2024 | Gross Margin to be recognized from inventory as on 31st Dec-2024 [#] |
|---------------------------------|---|--|
| Completed Inventory | | |
| Camellias | 456 | 261 |
| DLF 5 | 13 | 2 |
| New Gurgaon | 37 | 39 |
| National Devco | 134 | 431 |
| Sub Total | 639 | 733 |
| New Development | 10,770 | 319 |
| The Dahlias | 8,150 | 0 |
| One Midtown (DLF Share) | 585 | 91 |
| Grand Total | 20,144 | 1,143 |
| Gross Margin to be recognized i | Rs 21,287 crore | |



[#]does not include margin from unsold inventory of The Dahlias

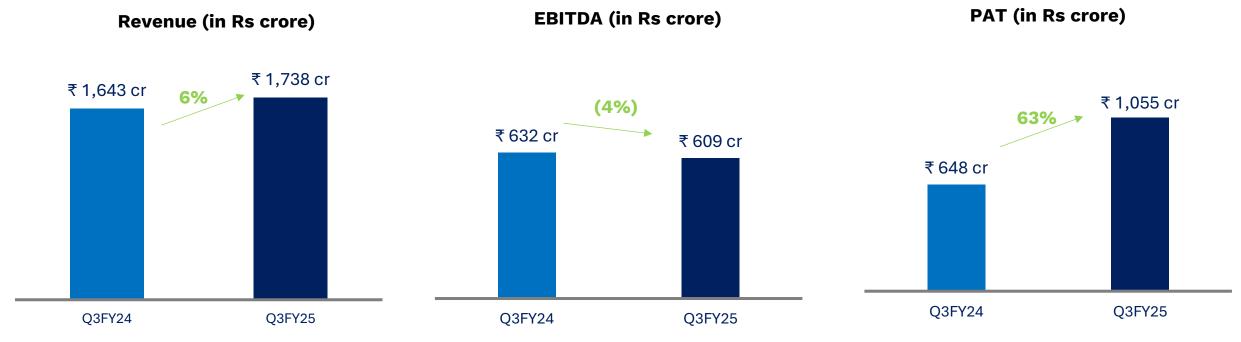
Results highlights - Q3FY25

Strong new sales bookings; Healthy Cash generation from operations



Consolidated Results – Q3FY25 Revenue at Rs 1,738 crore; PAT at Rs 1,055 crore

- ☐ Revenue stood at Rs 1,738 crore, up by 6%
- ☐ Gross margins at 52%
- ☐ EBITDA at Rs 609 crore
- ☐ PAT at Rs 1,055 crore
- ☐ Surplus cash from operations at Rs 1,850 crore



Consolidated Profit & Loss Q3FY25 Revenue at Rs 1,738 crore; PAT at Rs 1,055 crore

| Doution love | OSEVSE | ODEVDE | 0 0 0 | O2EV24 | V o V |
|---|-------------|--------|-------|--------|-------|
| Particulars | Q3FY25 | Q2FY25 | Q-o-Q | Q3FY24 | Y-o-Y |
| Revenue from operations# | 1,529 | 1,975 | (23%) | 1,521 | - |
| Cost of Sales | 738 | 1,080 | (32%) | 664 | 11% |
| Gross Margin | 790 | 895 | (12%) | 857 | (8%) |
| Gross Margin% | 52 % | 45% | | 56% | |
| Other income | 209 | 206 | 2% | 122 | 71% |
| Staff cost | 134 | 165 | (19%) | 126 | 6% |
| Other Expenses | 257 | 228 | 13% | 221 | 16% |
| EBIDTA# | 609 | 708 | (14%) | 632 | (4%) |
| EBIDTA% | 35% | 32% | | 39% | |
| Finance costs | 94 | 94 | - | 84 | 12% |
| Depreciation | 39 | 38 | 3% | 38 | 4% |
| PBT (before exceptional items) | 476 | 577 | (18%) | 511 | (7%) |
| Tax | 118 | 139 | (15%) | 135 | (12%) |
| PAT | 358 | 438 | (18%) | 376 | (5%) |
| Profit from Cyber & Other JV, OCI | 614 | 344 | 79% | 272 | 125% |
| PAT after JV Profits (before exceptional items) | 972 | 781 | 24% | 648 | 50% |
| Exceptional items | 83 | 606 | (86%) | - | |
| PAT after JV Profits | 1,055 | 1,387 | (24%) | 648 | 63% |

Consolidated Cash Flow - Operating cash at Rs 1,850 crore [Q3FY25]; Rs 4,910 crore [9MFY25] Net Surplus after capex, dividend and growth investments at Rs 2,988 crore [9MFY25]

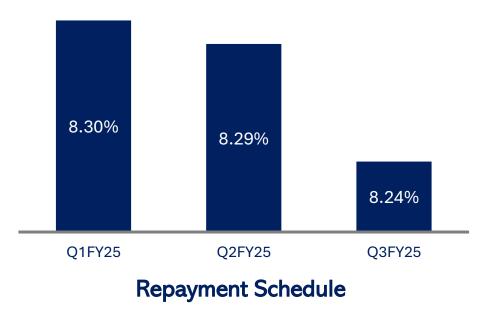
| Particulars | FY24 | 9MFY25 | Q1FY25 | Q2FY25 | Q3FY25 |
|--|-------|---------|---------------|---------|--------|
| Inflow | | | | | |
| •Collection from Sales | 8,301 | 8,128 | 2,888 | 2,252 | 2,988 |
| Rental Inflow | 354 | 325 | 80 | 118 | 128 |
| Sub-Total Inflow | 8,654 | 8,453 | <i>2</i> ,968 | 2,370 | 3,116 |
| Outflow | | | | | |
| •Construction | 1,642 | 1,535 | 424 | 521 | 591 |
| •Govt. Approval fee/Others | 980 | 786 | 333 | 150 | 303 |
| •Overheads | 1,006 | 875 | 334 | 311 | 230 |
| Marketing / Brokerage | 594 | 505 | 107 | 211 | 187 |
| Sub-Total Outflow | 4,222 | 3,702 | 1,199 | 1,193 | 1,311 |
| Operating Cash Surplus before interest & tax | 4,432 | 4,751 | 1,769 | 1,177 | 1,806 |
| •Finance Cost (net) | 49 | (116) | (20) | (36) | (60) |
| •Tax (net) | (2) | (42) | (60) | 2 | 16 |
| Operating Cash Surplus after interest & tax | 4,385 | 4,910 | 1,849 | 1,211 | 1,850 |
| OCF Allocation | | | | | |
| •Capex outflow / others | 283 | 258 | 87 | 88 | 83 |
| Net surplus/ (shortfall) | 4,102 | 4,651 | 1,762 | 1,123 | 1,767 |
| Dividend (Inflow from DCCDL) | 524 | 295 | - | 75 | 220 |
| •Dividend (Outflow from DLF) | (990) | (1,238) | - | (1,238) | - |
| Net surplus/ (shortfall) | 3,636 | 3,709 | 1,762 | (40) | 1,987 |
| Payment: Land acquisitions | 1,368 | 722 | 413 | 24 | 284 |
| Net surplus/ (shortfall) | 2,268 | 2,988 | 1,349 | (65) | 1,704 |

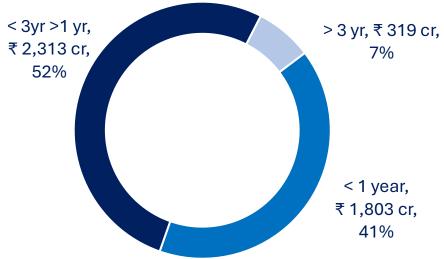
Net Cash Position - Q3FY25

Net Cash position increased to Rs 4,534 crore

| Particulars | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 |
|----------------------------|---------|---------|---------|---------|
| Gross opening debt | (2,948) | (4,536) | (4,258) | (3,988) |
| Debt repaid during quarter | - | 277 | 271 | - |
| New Borrowing during Qtr. | (1,587) | - | - | (447) |
| Cash in Hand* | 6,082 | 7,154 | 6,819 | 8,968 |
| Net Cash | 1,547 | 2,896 | 2,831 | 4,534 |

Interest Rate Movement





^{*}includes cash in RERA accounts: Rs 7,106 crore

Consolidated Balance Sheet Abstract

| Particulars | As on 31.12.2024 | As on 31.03.2024 |
|---------------------------|------------------|------------------|
| Non-Current Assets | 29,191 | 27,703 |
| Current Assets | 36,992 | 32,559 |
| Total Assets | 66,183 | 60,262 |
| Equity/Reserves & Surplus | 41,282 | 39,432 |
| Non-current Liabilities | 5,555 | 6,690 |
| Current Liabilities | 19,346 | 14,141 |
| Total Liabilities | 66,183 | 60,262 |



Commitment to Sustainability

LEED Platinum

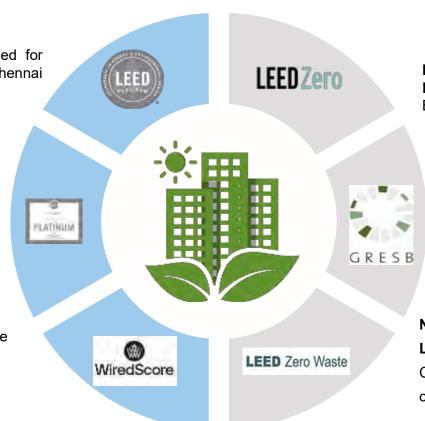
Currently, 42.07 M sft are LEED Platinum Certified for Operations and Maintenance. Block-12 in Chennai undergoing certification.

LEED Platinum for City & Community

After Cybercity, Gurgaon, now DLF Cybercity, Chennai too is LEED Platinum certified under City & Community category

Wiredscore

Downtown 2 & 3 Gurgaon have achieved Wiredscore Platinum Rating



LEED Zero Water

DLF has been recognized as the **world leader** in **LEED Zero water** with **40.2 M sft** certified.16 Building of Gurgaon submitted for renewal

GRESB

DCCDL Achieved Green Star & 4 Star rating in Standing investment and Development portfolio

LEED Zero Waste

New Addition: Building No 8, 10 and Infinity Tower are **LEED Zero waste,** DLF Cyber City Hyderabad, DLF Cyber City Chennai Building 9A, 9B, 7A & 7B already certified, part of the world's largest portfolio.



Awarded to 6 buildings - Cyber Park, B-5, B-6, B-10, B-14, & One Horizon Centre



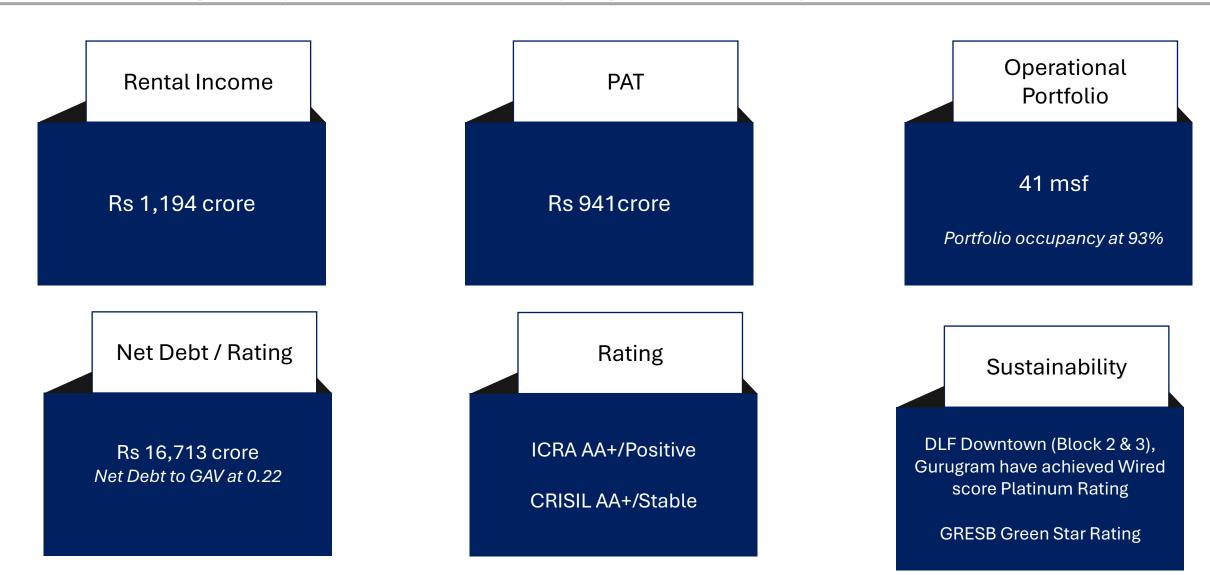


Portfolio Snapshot: Healthy occupancy; Offices: 98%; Sez: 87%; Retail: 98%

| | <u> </u> | | | | | | |
|--------------------------------------|-----------------------------|---------------------------|-----------------------------|-------------------------------|-------------------|------|------------|
| Building Name | Leasable Area (Lacs sqf) | Leased Area (Lacs sqf) | Unleased Area (Lacs sqf) | Leased/ Leasable Area % | W.A rate (psf) | WALE | GAV Sep'24 |
| OFFICES | | | | | | | • |
| Cyber City, Gurugram | 11.6 | 11.4 | 0.2 | 99% | 114 | 65 | 19,986 |
| Cyber Park, Gurugram | 2.9 | 2.9 | 0.0 | 99% | 119 | 70 | 5,650 |
| One Horizon Centre, Gurugram | 0.8 | 0.7 | 0.1 | 83% | 185 | 80 | 2,264 |
| DLF DownTown (Block 2&3),Gurugram | 1.7 | 1.7 | 0.0 | 99% | 122 | 113 | 3,256 |
| DLF DownTown (Block 1&2), Chennai | 2.2 | 2.2 | 0.0 | 99% | 87 | 105 | 2,496 |
| IT Park, Chandigarh | 0.7 | 0.6 | 0.1 | 84% | 54 | 71 | 532 |
| Sub Total (Offices Non SEZ) | 20.0 | 19.5 | 0.5 | 98% | 112 | 75 | 34,183 |
| Cyber SEZ, Gurugram | 3.3 | 3.1 | 0.2 | 94% | 94 | 76 | 4,930 |
| World Tech Park, Gurugram | 2.2 | 1.7 | 0.5 | 75% | 69 | 88 | 1,975 |
| DLF CyberCity, Chennai | 7.9 | 6.9 | 0.9 | 88% | 78 | 76 | 8,870 |
| DLF Cybercity, Hyderabad | 3.1 | 2.5 | 0.5 | 82% | 62 | 65 | 2,517 |
| Sub Total (Offices SEZ) | 16.4 | 14.2 | 2.2 | 87% | 78 | 75 | 18,293 |
| Sub Total (Offices) | 36.4 | 33.8 | 2.7 | 93% | 98 | 75 | 52,476 |
| Mall of India Noida | 1.97 | 1.97 | 0.00 | 100% | 141 | 56 | 3,791 |
| DLF Emporio, New Delhi | 0.31 | 0.30 | 0.00 | 99% | 484 | 37 | 1,818 |
| DLF Promenade, New Delhi | 0.48 | 0.48 | 0.00 | 100% | 230 | 71 | 1,673 |
| DLF Cyber Hub, Gurugram | 0.51 | 0.50 | 0.00 | 99% | 158 | 69 | 1,268 |
| DLF Avenue, New Delhi | 0.52 | 0.50 | 0.02 | 96% | 178 | 59 | 1,558 |
| City Centre, Chandigarh) | 0.19 | 0.15 | 0.04 | 80% | 20 | 68 | 115 |
| Sub Total (Retail) | 4.0 | 3.9 | 0.1 | 98% | 171 | 59 | 10,223 |
| Total Operational Portfolio | 40.4 | 37.7 | 2.7 | 93% | 106 | | 62,699 |
| Under Construction | | | | | | | |
| DLF DownTown (Block 4), Gurugram | 1.9 | 1.8 | 0.2 | 92% | 143 | NA | 1,289 |
| DLF DownTown (Block 7), Gurugram | 2.3 | 1.2 | 1.1 | 52% | 175 | NA | 1,546 |
| DLF DownTown (Block 5/6/8), Gurugram | 3.1 | - | - | - | | | 2,933 |
| DLF DownTown (Retail Mall), Gurugram | 2.0 | - | - | - | | | 1,620 |
| DLF Downtown (Block 3), Chennai | 1.1 | 1.1 | 0.0 | 99% | 84 | NA | 990 |
| DLF Downtown (Block 4/5), Chennai | 3.6 | - | _ | _ | | | 992 |
| Total Under Construction | 14.0 | 4.1 | 1.3 | | | | 9,370 |
| Total | 54.4 | 41.8 | | | | | 72,069 |
| Development Potential | 16.2 | | | | | | 5,254 |
| Grand Total | 70.6 | 41.8 | | | | | 77,324 |
| | | | | | | | |

Result Highlights - Q3FY25

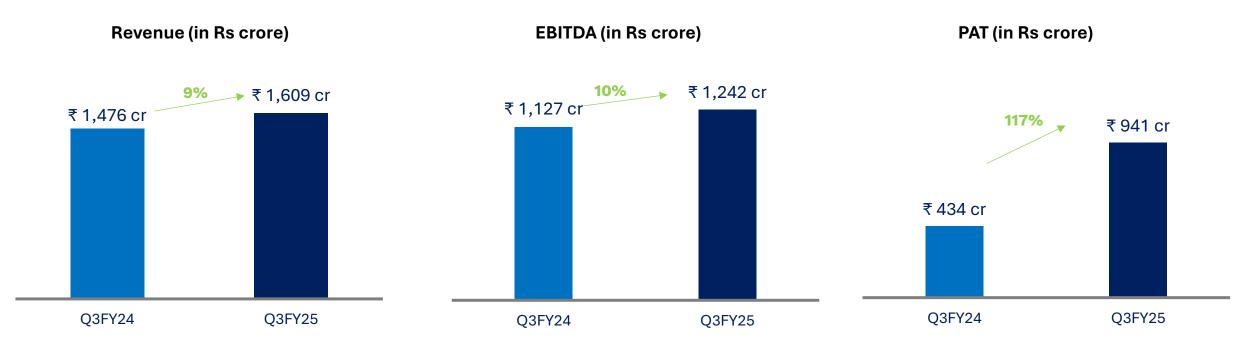
Rental income grew by 10% Y-o-Y; driven by higher occupancy & rent enhancements



DCCDL (Consolidated): Q3FY25 Results

PAT at Rs 941 crore; 117% growth

- ☐ Revenue at Rs 1,609 crore, Y-o-Y increase of 9%
 - ✓ Office rentals witnessing steady growth 10% Y-o-Y;
 - ✓ Retail revenues delivered growth of 9%
 - ✓ Services/other operating income grew by 6%
- ☐ EBITDA at Rs 1,242 crore; Y-o-Y increase of 10%
- □ PAT at Rs 941 crore, Y-o-Y increase of 117%; includes one-time gain on account of sale of IT Park, Kolkata



DCCDL (Consolidated): Financial Summary - Q3FY25 Revenue up by 9%; PAT at Rs 941 crore; 117% Y-o-Y growth

| Particulars | | Q3FY25 | Q2FY25 | Q-o-Q | Q3FY25 | Y-o-Y |
|--|--------|--------|--------|-------|--------|-------|
| Rental Income | | | | | | |
| | Office | 962 | 968 | (1%) | 876 | 10% |
| | Retail | 231 | 217 | 7% | 213 | 9% |
| Service & Other Operating Income | | 395 | 421 | (6%) | 371 | 6% |
| Other Income | | 21 | 47 | (56%) | 16 | 31% |
| Total Revenue | | 1,609 | 1,653 | (3%) | 1,476 | 9% |
| Operating Expenses | | 367 | 389 | (6%) | 349 | 5% |
| EBIDTA | | 1,242 | 1,264 | (2%) | 1,127 | 10% |
| Finance costs | | 367 | 378 | (3%) | 375 | (2%) |
| Depreciation | | 161 | 164 | (2%) | 152 | 6% |
| РВТ | | 714 | 722 | (1%) | 600 | 19% |
| Tax | | 199 | 201 | (1%) | 165 | 21% |
| Other Comprehensive Income | | (1) | - | - | - | - |
| PAT | | 515 | 521 | (1%) | 434 | 18% |
| Exceptional items (IT Park Kolkata Sale) | | 426 | - | - | - | - |
| PAT | | 941 | 521 | 81% | 434 | 117% |

DCCDL (Consolidated): Cash Flow Abstract

Consistent cash flow from operations; Q3FY25: Rs 739 crore

| Particulars | FY24 | 9MFY25 | Q1FY25 | Q2FY25 | Q3FY25 |
|---|---------|---------|--------|--------|--------|
| Operating Cash flow before Interest & tax | 4,659 | 3,862 | 1,188 | 1,387 | 1,288 |
| Interest Expense (Net) | (1,469) | (1,093) | (340) | (388) | (365) |
| Tax (net) | (464) | (390) | (127) | (78) | (185)# |
| Operating Cash flow after Interest & tax | 2,726 | 2,379 | 721 | 920 | 739 |
| Capex | (1,042) | (1,365) | (377) | (476) | (512) |
| Asset Sale proceeds | - | 633 | - | 25 | 608 |
| Net Surplus/Deficit – After Capex | 1,685 | 1,648 | 344 | 469 | 835 |
| Dividend | (874) | (455) | - | (125) | (331) |
| Net Surplus/Deficit | 811 | 1,193 | 344 | 345 | 504 |

#includes tax on sale of IT Park, Kolkata

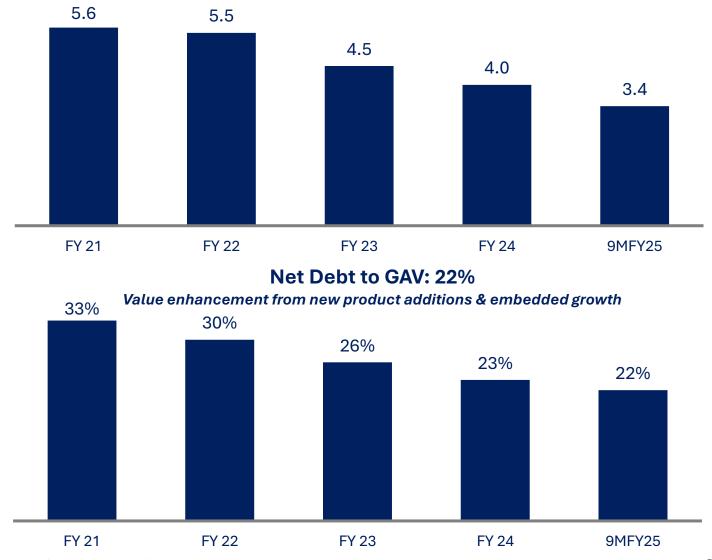
DCCDL (Consolidated): Balance Sheet Abstract

| Particulars | As on 31.12.2024 | As on 31.03.2024 | |
|---------------------------|------------------|------------------|--|
| Non-Current Assets | 30,196 | 29,833 | |
| Current Assets | 1,435 | 1,322 | |
| Total Assets | 31,631 | 31,155 | |
| Equity/Reserves & Surplus | 8,742 | 7,245 | |
| Non-current Liabilities | 17,395 | 18,745 | |
| Current Liabilities | 5,494 | 5,165 | |
| Total Liabilities | 31,631 | 31,155 | |

DCCDL (Consolidated): Debt Update - Q3FY25



Net Debt to EBITDA: 3.4 x Portfolio growth + capex from internal accruals leading to significant improvement



Disclaimer

This presentation contains certain forward-looking statement concerning DLF's future business prospects and business profitability, which are subject to a number of risks and uncertainties & the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to such statements include, but are not limited to, earnings fluctuations, our ability to manage growth, competition, economic growth in India, ability to attract & retain highly skilled professionals, time & cost overruns on contracts, government policies and actions related to investments, regulation & policies etc., interest & other fiscal policies generally prevailing in the economy. The Company does not undertake to make any announcements in case any of these forward-looking statements become incorrect in future or update any forward-looking statements made from time to time on behalf of the Company.

Area represented in msf within the presentation above should be read with a conversion factor of ~ 1 msf = 92,903 sq. meters.

